

FINANCIAL AND OPERATING SUMMARY

(\$000s except per share and per boe)

	Three Months Ended		
	Mar 31, 2024	Dec 31, 2023	% Change
Financial highlights			
Oil sales	150,716	160,755	(6)%
NGL sales	3,935	3,619	9 %
Natural gas sales	3,516	4,079	(14)%
Total oil, natural gas, and NGL revenue	158,167	168,453	(6)%
Cash flow from operating activities	66,785	79,712	(16)%
Per share - basic (\$)	0.66	0.79	(16)%
Per share - diluted (\$)	0.66	0.78	(15)%
Adjusted funds flow ¹	62,487	77,001	(19)%
Per share - basic (\$) ¹	0.62	0.77	(19)%
Per share - diluted (\$)	0.62	0.75	(17)%
Net loss	(3,630)	(29,676)	(88)%
Per share - basic (\$)	(0.04)	(0.30)	(87)%
Per share - diluted (\$)	(0.04)	(0.29)	(86)%
Expenditures on property, plant and equipment	49,400	61,305	(19)%
Net acquisitions and dispositions	(8)	3,813	nm ²
Net capital expenditures	49,392	65,118	(24)%
Net debt ¹ , end of period	295,924	290,070	2 %
Operating highlights			
Production:			
Oil (bbls per day)	20,620	20,741	(1)%
NGLs (bbls per day)	860	808	6 %
Natural gas (mcf per day)	20,539	21,005	(2)%
Total (boe per day) (6:1)	24,903	25,050	(1)%
Average realized price (excluding hedges):			
Oil (\$ per bbl)	80.32	84.24	(5)%
NGL (\$ per bbl)	50.25	48.68	3 %
Natural gas (\$ per mcf)	1.88	2.11	(11)%
Netback (\$ per boe)			
Petroleum and natural gas revenue	69.79	73.09	(5)%
Realized gain on commodity and FX contracts	0.06	1.02	(94)%
Royalties	(13.30)	(13.55)	(2)%
Net operating expenses ¹	(21.81)	(19.90)	10 %
Transportation expenses	(1.18)	(1.48)	(20)%
Operating netback ¹	33.56	39.18	(14)%
G&A expense	(2.26)	(2.19)	3 %
Interest expense	(3.73)	(3.58)	4 %
Adjusted funds flow ¹	27.57	33.41	(17)%
Common shares outstanding, end of period	100,581	100,314	— %
Weighted average basic shares outstanding	100,529	100,314	— %
Stock-based compensation dilution	—	1,808	(100)%
Weighted average diluted shares outstanding	100,529	102,122	(2)%

1 This is a non-GAAP and other financial measure which is defined in the Non-GAAP and Other Financial Measures section of this document.

2 The Company views this change calculation as not meaningful, or "nm".

MANAGEMENT'S DISCUSSION AND ANALYSIS

This Management's Discussion and Analysis ("MD&A") of the financial position and results of operations of Surge Energy Inc. ("Surge" or the "Company"), is for the three months ended March 31, 2024 and 2023. For a full understanding of the financial position and results of operations of the Company, the MD&A should be read in conjunction with the documents filed on SEDAR+, including historical financial statements, MD&A and the Annual Information Form ("AIF"). These documents are available at www.sedarplus.ca.

Surge's management is responsible for the integrity of the information contained in this report and for the consistency between the MD&A and financial statements. In the preparation of these financial statements, estimates are necessary to make a determination of future values for certain assets and liabilities. Management believes these estimates have been based on careful judgments and have been properly presented. The financial statements have been prepared using policies and procedures established by management and fairly reflect Surge's financial position and results of operations. Surge's financial statements have been prepared in accordance with IFRS Accounting Standards ("IFRS") as issued by the International Accounting Standards Board.

Surge's Board of Directors and Audit Committee have reviewed and approved the financial statements and MD&A. This MD&A is dated May 8, 2024.

DESCRIPTION OF BUSINESS

Surge is a Company existing under the laws of Alberta and is based in Calgary. The Company is engaged in the exploration, development and production of oil and gas from properties in western Canada. Surge's common shares are traded on the Toronto Stock Exchange ("TSX") under the symbol SGY.

CASH FLOW FROM OPERATING ACTIVITIES AND ADJUSTED FUNDS FLOW

(\$000s except per share and per boe)	Three Months Ended		
	Mar 31, 2024	Dec 31, 2023	Mar 31, 2023
Cash flow from operating activities	66,785	79,712	54,506
Per share - basic (\$)	0.66	0.79	0.56
Per share - diluted (\$)	0.66	0.78	0.55
\$ per boe	29.47	34.59	24.09
Adjusted funds flow	62,487	77,001	63,331
Per share - basic (\$)	0.62	0.77	0.65
Per share - diluted (\$)	0.62	0.75	0.64
\$ per boe	27.57	33.41	27.98

Cash flow from operating activities for the three months ended March 31, 2024 decreased 16 percent when compared to the immediately preceding quarter, primarily due to a decrease in petroleum and natural gas revenue resulting from a lower crude oil price environment.

Cash flow from operating activities for the three months ended March 31, 2024 increased 23 percent when compared to the same period of the prior year, primarily due to the Company realizing a gain on financial contracts during the current period rather than a loss on financial contracts during the same period of the prior year.

Adjusted funds flow for the three months ended March 31, 2024 decreased 19 percent when compared to the immediately preceding quarter, primarily due to a decrease in petroleum and natural gas revenue as a result of a 5 percent decrease in average realized crude oil prices.

Adjusted funds flow for the three months ended March 31, 2024 was comparable to the same period of the prior year.

See the following Operations section for additional information regarding the cash flow and operating results of the Company for the three months ended March 31, 2024 and see the Non-GAAP and Other Financial Measures section of this MD&A for further information regarding adjusted funds flow.

OPERATIONS

Drilling

	Drilling		Working interest (%)
	Gross	Net	
Q1 2024	24.0	21.4	89 %
Total	24.0	21.4	89 %

During the period ended March 31, 2024, the Company drilled 10 gross (10.0 net) wells in Southeast Alberta ("Sparky") and 14 gross (11.4 net) wells in Southeast Saskatchewan during the quarter.

Production

	Three Months Ended		
	Mar 31, 2024	Dec 31, 2023	Mar 31, 2023
Oil (bbls per day)	20,620	20,741	21,055
NGL (bbls per day)	860	808	721
Oil and NGL (bbls per day)	21,480	21,549	21,776
Natural gas (mcf per day)	20,539	21,005	20,172
Total (boe per day) (6:1)	24,903	25,050	25,138
% Oil and NGL	86 %	86 %	87 %

Surge averaged production of 24,903 boe per day in the first quarter of 2024 (86 percent oil and NGLs), comparable to the average production rate in the fourth quarter of 2023 and the same period of 2023. Production from the successful fall 2023 and winter 2024 drilling programs offset natural declines during the period. 19 gross (16.9 net) of the 24 gross (21.4 net) wells drilled during the first quarter were on stream as at March 31, 2024. 4 gross (3.5 net) wells from the first quarter drilling program will be completed and brought on stream in the second quarter of 2024.

Petroleum and Natural Gas Revenue, Realized Prices and Benchmark Pricing

(\$000s except per amount)	Three Months Ended		
	Mar 31, 2024	Dec 31, 2023	Mar 31, 2023
Petroleum and Natural Gas Revenue			
Oil	150,716	160,755	152,664
NGL	3,935	3,619	3,618
Oil and NGL	154,651	164,374	156,282
Natural gas	3,516	4,079	5,688
Total petroleum and natural gas revenue	158,167	168,453	161,970
Realized Prices			
Oil (\$ per bbl)	80.32	84.24	80.57
NGL (\$ per bbl)	50.25	48.68	55.78
Oil and NGL (\$ per bbl)	79.12	82.91	79.74
Natural gas (\$ per mcf)	1.88	2.11	3.13
Total petroleum and natural gas revenue before realized commodity and FX contracts (\$ per boe)	69.79	73.09	71.59
Benchmark Prices			
WTI (US\$ per bbl)	76.96	78.32	76.13
CAD/USD exchange rate	1.35	1.36	1.35
WTI (C\$ per bbl)	103.90	106.51	102.78
Edmonton Light Sweet (C\$ per bbl)	92.21	99.71	99.32
WCS (C\$ per bbl)	77.74	76.98	69.46
AECO Daily Index (C\$ per mcf)	2.49	2.30	3.22

Total petroleum and natural gas revenue for the first quarter of 2024 decreased 6 percent when compared to the fourth quarter of 2023 and was comparable to the same period of 2023. The decrease is primarily due to a 5 percent decrease in average realized revenue per boe as compared to the fourth quarter of 2023. This is partially due to a widening of Edmonton light sweet differentials throughout the period, resulting in an 8 percent decrease in Edmonton light sweet during the period. The decrease in realized pricing also correlates to a 2 percent decrease in WTI during the period, in addition to slightly lower production volumes as compared to the fourth quarter of 2023.

ROYALTIES

(\$000s except per boe)	Three Months Ended		
	Mar 31, 2024	Dec 31, 2023	Mar 31, 2023
Royalties	30,144	31,235	29,042
% of petroleum and natural gas revenue	19 %	19 %	18 %
\$ per boe	13.30	13.55	12.84

As royalties are sensitive to both commodity prices and production levels, the corporate royalty rates will fluctuate with commodity prices, well production rates, production decline of existing wells, and performance and geographic location of new wells drilled.

Royalties as a percentage of revenue for the three months ended March 31, 2024 was comparable to the immediately preceding quarter and increased 6 percent (from 18 percent to 19 percent) when compared to the same period of the prior year, primarily as a result of higher crude oil pricing.

NET OPERATING EXPENSES

(\$000s except per boe)	Three Months Ended		
	Mar 31, 2024	Dec 31, 2023	Mar 31, 2023
Operating expenses	51,937	47,602	52,892
Less processing income	(2,504)	(1,734)	(2,534)
Net operating expenses	49,433	45,868	50,358
\$ per boe	21.81	19.90	22.26

Total net operating expenses for the first quarter of 2024 increased 8 percent when compared to the immediately preceding quarter, primarily as a result of higher winter weather related operating costs such as propane, power, and road and lease maintenance costs.

Total net operating expenses for the period ended March 31, 2024 were comparable to the same period of the prior year.

TRANSPORTATION EXPENSES

(\$000s except per boe)	Three Months Ended		
	Mar 31, 2024	Dec 31, 2023	Mar 31, 2023
Transportation expenses	2,663	3,411	4,047
\$ per boe	1.18	1.48	1.79

Transportation expenses for the first quarter of 2024 decreased 22 percent and 34 percent as compared to the immediately preceding quarter and same period of the prior year, primarily due to lower trucking costs due to more fields becoming pipeline connected in Southeast Saskatchewan.

GENERAL AND ADMINISTRATIVE EXPENSES (G&A)

(\$000s except per boe)	Three Months Ended		
	Mar 31, 2024	Dec 31, 2023	Mar 31, 2023
G&A expenses	7,008	6,889	6,230
Recoveries and capitalized amounts	(1,882)	(1,848)	(1,620)
Net G&A expenses	5,126	5,041	4,610
\$ per boe	2.26	2.19	2.04

Total net G&A expenses for the first quarter of 2024 were comparable to the immediately preceding quarter and increased 11 percent when compared to the same period of 2023. The net increase is primarily a result of additional labour requirements to meet the Company's objectives, in addition to the continued impact of inflationary pressures.

TRANSACTION AND OTHER COSTS

(\$000s except per boe)	Three Months Ended		
	Mar 31, 2024	Dec 31, 2023	Mar 31, 2023
Transaction and other costs	775	437	352
\$ per boe	0.34	0.19	0.16

Total transaction and other costs for the first quarter of 2024 increased 77 percent and 120 percent when compared to the immediately preceding quarter and the same period of 2023. This is primarily attributable to debt settlement costs related to the one-time option for early repayment of the Company's non-revolving second-lien term facility (Term Facility B), which the Company elected to exercise during the period and subsequently executed on April 30, 2024.

FINANCE EXPENSES

(\$000s except per boe)	Three Months Ended		
	Mar 31, 2024	Dec 31, 2023	Mar 31, 2023
Interest on bank debt and term debt	7,351	7,004	7,922
Interest on convertible debentures	1,026	1,142	582
Interest on lease and other obligations	519	553	632
Realized gain on interest contracts	(445)	(451)	(549)
Total interest expense	8,451	8,248	8,587
\$ per boe	3.73	3.58	3.80
Accretion expense	3,006	2,980	2,703
Unrealized loss on interest contracts	409	535	613
Other finance expenses	—	870	—
Total finance expense	11,866	12,633	11,903
\$ per boe	5.24	5.48	5.26
Average principal amount			
Bank Debt	47,649	27,348	28,971
Term Debt	187,277	217,743	251,878
Convertible debentures	41,400	41,400	34,500
Average total principal amount of debt outstanding	276,326	286,491	315,349

Total interest expense for the first quarter of 2024 was comparable to the immediately preceding quarter and the same period of 2023.

Total finance expense includes accretion, representing the change in the time value of the decommissioning liability, term debt and convertible debentures as well as unrealized gains and losses on financial interest contracts. Accretion expense for the first quarter of 2024 was comparable to the immediately preceding quarter and increased 11 percent compared to the three months ended March 31, 2023, primarily due to an increase in the discount rate used during the current period.

NETBACKS

(\$ per boe, except production)	Three Months Ended		
	Mar 31, 2024	Dec 31, 2023	Mar 31, 2023
Average production (boe per day)	24,903	25,050	25,138
Petroleum and natural gas revenue	69.79	73.09	71.59
Realized gain (loss) on commodity and FX contracts	0.06	1.02	(0.88)
Royalties	(13.30)	(13.55)	(12.84)
Net operating expenses	(21.81)	(19.90)	(22.26)
Transportation expenses	(1.18)	(1.48)	(1.79)
Operating netback	33.56	39.18	33.82
G&A expense	(2.26)	(2.19)	(2.04)
Interest expense	(3.73)	(3.58)	(3.80)
Adjusted funds flow	27.57	33.41	27.98

Operating netback for the three months ended March 31, 2024 decreased 14 percent when compared to the immediately preceding quarter, primarily due to lower realized commodity pricing, a lower realized gain on commodity and FX contracts and higher net operating expenses. Operating netback for the three months ended March 31, 2024 was comparable to the same period of the prior year.

Please refer to the respective sections of the MD&A for more information on changes to the netback as compared to prior periods.

STOCK-BASED COMPENSATION

(\$000s except per boe)	Three Months Ended		
	Mar 31, 2024	Dec 31, 2023	Mar 31, 2023
Stock-based compensation	2,593	3,156	2,868
Capitalized stock-based compensation	(947)	(1,240)	(1,053)
Net stock-based compensation	1,646	1,916	1,815
\$ per boe	0.73	0.83	0.80

Net stock-based compensation expense for the first quarter of 2024 decreased 14 percent and 9 percent when compared to the immediately preceding quarter and the same period of 2023, primarily due to a lower number of awards being granted during the current period, resulting in a lower number of awards outstanding.

The weighted average fair value of awards granted for the period ended March 31, 2024 is \$6.61 (2023 - nil) for PSAs and \$6.40 (2023 - \$9.00) per RSA. In the case of PSAs, the award value is adjusted for a payout multiplier which can range from 0.0 to 2.0 and is dependent on the performance of the Company relative to pre-defined corporate performance measures for a particular period.

The number of restricted and performance share awards outstanding are as follows:

	Number of restricted share awards	Number of performance share awards
Balance at December 31, 2023	1,707,543	2,222,763
Granted	21,234	3,984
Reinvested	28,639	41,432
Exercised	(266,914)	—
Forfeited	(28,185)	(17,784)
Balance at March 31, 2024	1,462,317	2,250,395

DEPLETION AND DEPRECIATION

(\$000s except per boe)	Three Months Ended		
	Mar 31, 2024	Dec 31, 2023	Mar 31, 2023
Depletion and depreciation expense	46,837	57,719	44,357
\$ per boe	20.67	25.05	19.61

Depletion and depreciation are calculated based on total capital expenditures (including acquisitions and dispositions), production rates and proved and probable oil and gas reserves.

Depletion and depreciation expense for the three months ended March 31, 2024 decreased 19 percent when compared to the immediately preceding quarter. This is primarily attributable to a \$9.6 million reduction to earnings in the fourth quarter of 2023, related to changes in the estimated decommissioning obligations for properties that had nil carrying value ascribed (\$0.5 million reduction in the first quarter of 2024). Depletion and depreciation expense for the three months ended March 31, 2024 increased 6 percent compared to the same period of 2023 due to a larger depletable base.

NET INCOME (LOSS)

(\$000s except per share)	Three Months Ended		
	Mar 31, 2024	Dec 31, 2023	Mar 31, 2023
Net income (loss)	(3,630)	(29,676)	14,789
Per share - basic (\$)	(0.04)	(0.30)	0.15
Per share - diluted (\$)	(0.04)	(0.29)	0.15

Please refer to the financial statements for further information regarding the changes in net income (loss) over the period.

CAPITAL EXPENDITURES

Capital Expenditure Summary

(\$000s)	Q1 2024	Q1 2023	% Change
Land	310	634	(51)%
Seismic	62	281	(78)%
Drilling and completions	36,352	28,530	27 %
Facilities, equipment and pipelines	10,436	14,180	(26)%
Other	2,240	2,108	6 %
Expenditures on property, plant and equipment	49,400	45,733	8 %
Cash from dispositions	(8)	(678)	nm ¹
Net acquisitions & dispositions	(8)	(678)	nm
Net capital expenditures	49,392	45,055	10 %

1 The Company views this change calculation as not meaningful, or "nm".

During the first quarter of 2024, Surge invested a total of \$49.4 million, excluding acquisitions and dispositions.

During the first quarter of 2024, Surge invested \$36.4 million to drill and complete 10 gross (10.0 net) wells in Southeast Alberta ("Sparky") and 14 gross (11.4 net) wells in Southeast Saskatchewan. Of this amount, \$26.7 million was spent on drilling; \$7.0 million on completions; and \$2.7 million on workovers. Production from an additional 4 gross (3.5 net) wells from the first quarter drilling program will be completed and brought on stream in the second quarter of 2024.

The Company invested \$10.4 million to equip and tie-in wells drilled in the first quarter in addition to completing scheduled turnarounds on operated facilities. Of this amount, \$4.7 million was spent on facilities and \$5.7 million was spent on equipment and pipelines. An additional \$2.6 million was spent on land, seismic and other capital items during the quarter.

FACTORS THAT HAVE CAUSED VARIATIONS OVER THE QUARTERS

Share Capital and Option Activity

	Q1 2024	Q4 2023	Q3 2023	Q2 2023
Weighted common shares	100,529,046	100,314,111	99,384,440	98,334,459
Dilutive instruments (treasury method)	—	1,808,477	1,588,786	2,853,449
Weighted average diluted shares outstanding	100,529,046	102,122,588	100,973,226	101,187,908
	Q1 2023	Q4 2022	Q3 2022	Q2 2022
Weighted common shares	97,086,527	88,094,339	83,626,295	83,357,221
Dilutive instruments (treasury method)	2,296,200	2,096,748	2,413,802	2,917,383
Weighted average diluted shares outstanding	99,382,727	90,191,087	86,040,097	86,274,604

On May 8, 2024, Surge had 100,581,025 common shares, 2,261,704 PSAs, and 1,463,964 RSAs outstanding.

Quarterly Financial Information

(\$000s except per share and per boe)	Q1 2024	Q4 2023	Q3 2023	Q2 2023
Oil, Natural gas & NGL sales	158,167	168,453	184,475	155,477
Net income (loss)	(3,630)	(29,676)	16,583	14,055
Net income (loss) per share (\$):				
Basic	(0.04)	(0.30)	0.17	0.14
Diluted	(0.04)	(0.29)	0.16	0.14
Cash flow from operating activities	66,785	79,712	71,315	60,608
Cash flow from operating activities per share (\$):				
Basic	0.66	0.79	0.72	0.62
Diluted	0.66	0.78	0.71	0.60
Adjusted funds flow	62,487	77,001	86,874	64,640
Adjusted funds flow per share (\$):				
Basic	0.62	0.77	0.87	0.66
Diluted	0.62	0.75	0.86	0.64
Average daily sales				
Oil (bbls/d)	20,620	20,741	20,188	19,758
NGL (bbls/d)	860	808	659	629
Natural gas (mcf/d)	20,539	21,005	19,564	18,458
Barrels of oil equivalent (boe per day) (6:1)	24,903	25,050	24,108	23,463
Average sales price				
Natural gas (\$/mcf)	1.88	2.11	2.15	1.97
Oil (\$/bbl)	80.32	84.24	95.53	83.17
NGL (\$/bbl)	50.25	48.68	52.34	46.16
Barrels of oil equivalent (\$/boe)	69.79	73.09	83.17	72.82

Quarterly Financial Information

(\$000s except per share and per boe)	Q1 2023	Q4 2022	Q3 2022	Q2 2022
Oil, Natural gas & NGL sales	161,970	165,808	179,297	212,999
Net income	14,789	103,502	78,057	72,027
Net income per share (\$):				
Basic	0.15	1.17	0.93	0.86
Diluted	0.15	1.15	0.91	0.83
Cash flow from operating activities	54,506	78,975	69,170	75,798
Cash flow from operating activities per share (\$):				
Basic	0.56	0.90	0.83	0.91
Diluted	0.55	0.88	0.80	0.88
Adjusted funds flow	63,331	71,807	80,294	78,561
Adjusted funds flow per share (\$):				
Basic	0.65	0.82	0.96	0.94
Diluted	0.64	0.80	0.93	0.91
Average daily sales				
Oil (bbls/d)	21,055	18,127	17,639	17,110
NGL (bbls/d)	721	695	647	799
Natural gas (mcf/d)	20,172	19,647	18,561	18,565
Barrels of oil equivalent (boe per day) (6:1)	25,138	22,097	21,380	21,003
Average sales price				
Natural gas (\$/mcf)	3.13	5.24	5.21	6.86
Oil (\$/bbl)	80.57	91.43	102.59	126.19
NGL (\$/bbl)	55.78	60.51	65.91	67.95
Barrels of oil equivalent (\$/boe)	71.59	81.56	91.16	111.44

The fluctuations in Surge's revenue and net earnings from quarter to quarter are primarily caused by changes in production volumes, changes in realized commodity prices and the related impact on royalties, realized and unrealized gains or losses on derivative instruments, and changes in impairment charges and non-cash items.

Surge has experienced significant growth over the past two years as a result of its capital expenditure programs and the acquisition of certain assets in Southeast Saskatchewan in the fourth quarter of 2022, which added approximately 3,800 per day to production. As a result, the Company has grown production from 21,003 boe per day in the second quarter of 2022 to 24,903 boe per day in the first quarter of 2024. These fluctuations in production volumes and in realized commodity prices have impacted the Company's petroleum and natural gas revenues, cash flow from operating activities and adjusted funds flow. Net income (loss) has fluctuated due to changes in adjusted funds flow and unrealized risk management gains and losses which fluctuate with the changes in forward benchmark commodity prices and exchange rates.

LIQUIDITY AND CAPITAL RESOURCES

On March 31, 2024, Surge had \$52.5 million drawn on its credit facilities, \$164.7 million drawn on its term facilities, excluding unamortized issue costs of \$5.5 million, \$48.3 million principal amount of convertible subordinated unsecured debentures ("Debentures"), and total net debt of \$295.9 million. Total net debt increased 2 percent and decreased 11 percent as compared to the immediately preceding quarter and the same period of the prior year. At March 31, 2024, Surge had approximately \$97.5 million of borrowing capacity in relation to the \$150 million credit facilities. The following table sets forth the capitalization of Surge and the change in the components of the Debentures:

Capitalization

(\$000s except share amounts)	Outstanding as at March 31, 2024
Shareholder Equity	
Share capital	1,792,817
Common shares outstanding	100,581,025
Debentures - equity	6,375
Debt	
Bank Debt	
Total Commitment	150,000
Amount drawn	52,501
Term Debt	
Term Facilities	
Total Commitment	200,000
Amount drawn	164,677
Amount drawn net of unamortized issue costs	159,145
Emissions Reduction Fund and other	11,530
Debentures - liability	38,211

Convertible Debentures

	Number of convertible debentures	Liability Component (\$000s)	Equity Component (\$000s)
Balance at December 31, 2022	34,500	32,491	2,715
Issuance of convertible debentures	48,300	39,484	8,816
Issue costs	—	(1,920)	(428)
Deferred income tax liability	—	—	(2,013)
Accretion of discount	—	1,423	—
Other finance expenses	—	870	—
Redeemed	(34,500)	(34,500)	(2,715)
Balance at December 31, 2023	48,300	37,848	6,375
Accretion of discount	—	363	—
Balance at March 31, 2024	48,300	38,211	6,375

Surge monitors its capital structure and makes adjustments according to market conditions in an effort to meet its objectives. Currently, Surge anticipates that the future capital requirements will be funded through a combination of internal cash flow, divestitures, and debt and/or equity financing. There can be no guarantees that the credit facilities will be extended or that alternative forms of debt and equity financing will be available on terms acceptable to the Company to meet its capital requirements.

Net Debt

(\$000s)	As at March 31, 2024
Accounts receivable	62,676
Prepaid expenses and deposits	5,525
Accounts payable and accrued liabilities	(98,715)
Dividends payable	(4,023)
Bank debt	(52,501)
Term debt	(170,675)
Convertible debentures	(38,211)
Total	(295,924)

Bank Debt

As at March 31, 2024, the Company had a total commitment of \$150 million, being the aggregate of a committed revolving first-lien term facility of \$120 million and an operating loan facility of \$30 million, with a syndicate of banks. A review and redetermination of the borrowing base is scheduled to occur semi-annually on or before May 31 and November 30 of each year. The facility is available on a revolving basis until May 30, 2024. On May 30, 2024, at the Company's discretion, the facility is available on a non-revolving basis for a one-year period, at the end of which time the facility would be due and payable. Alternatively, the facilities may be extended for a further 364-day period at the request of the Company and subject to the approval of the syndicate.

As at March 31, 2024, the Company had \$0.9 million of outstanding letters of credit (December 31, 2023 - \$0.9 million), all of which is under the \$30 million operating loan facility.

Subsequent to March 31, 2024, on April 30, 2024, the Company expanded its revolving first-lien credit facility by \$60 million, from \$150 million to \$210 million. The total commitment of \$210 million is the aggregate of a committed revolving term facility of \$180 million and an operating loan facility of \$30 million, with a syndicate of banks.

Term Debt

As at March 31, 2024, the Company had a non-revolving second-lien term loan commitment of \$200 million, being the aggregate of two term facilities of \$160 million, maturing on December 9, 2026 (Term Facility A) and \$40 million, maturing on April 30, 2025 (Term Facility B). As at March 31, 2024, the Company had \$164.7 million, excluding unamortized issue costs of \$5.5 million, drawn on these facilities, of which \$46.2 million was reflected as current term debt.

The principal amounts are repayable in scheduled quarterly repayments, which commenced on December 31, 2022 for Term Facility A and March 31, 2023 for Term Facility B.

Under Term Facility A, the Company is required to make an additional principal repayment of \$0.8 million in each calendar month in which a shareholder distribution is paid.

Subsequent to March 31, 2024, on April 30, 2024, the Company elected to exercise a one-time option for early repayment of a portion of its non-revolving second-lien term loan (Term Facility B). The Company repaid the remaining \$36.0 million in principal outstanding prior to the maturity date of April 30, 2025.

Emissions Reduction Fund

As at March 31, 2024, the Company had a \$7.8 million (December 31, 2023 - \$7.6 million) loan repayable relating to the Government of Canada Emissions Reduction Fund (“ERF”), which is included as term debt within the financial statements. As at March 31, 2024, the Company has received \$10.4 million (December 31, 2023 – \$10.4 million) of funds from ERF for the Company's planned gas emissions reduction program. Loan repayments will begin on March 31, 2025 when 10.0 percent of the repayable portion will be repaid. As a result, \$0.8 million (December 31, 2023 - nil) of the loan repayable has been reflected as current term debt.

Financial Covenants

The Company is subject to certain financial covenants under the first-lien and second-lien facilities. As at March 31, 2024, the Company was compliant with all restrictions and covenants in its first and second-lien credit agreements.

RELATED-PARTY AND OFF-BALANCE-SHEET TRANSACTIONS

Surge was not involved in any off-balance-sheet transactions or related-party transactions during the period ended March 31, 2024.

FINANCIAL INSTRUMENTS

The following tables summarize the Company's financial derivatives as at May 8, 2024 by period and by product.

West Texas Intermediate Crude Oil Derivative Contracts (WTI)

Period	Bought Put		Collars			Swaps	
	Volumes (bbls/d)	Average Price (CAD/bbl)	Volumes (bbls/d)	Average Bought Put (CAD/bbl)	Average Sold Call (CAD/bbl)	Volumes (bbls/d)	Average Price (CAD/bbl)
Qtr. 2 2024	2,599	\$85.01	2,600	\$84.89	\$118.52	1,500	\$109.16
Qtr. 3 2024	2,766	\$83.51	2,433	\$83.54	\$124.17	1,500	\$108.88
Qtr. 4 2024	2,500	\$88.04	2,750	\$88.04	\$135.45	1,500	\$108.66
Qtr. 1 2025	4,204	\$88.04	947	\$88.04	\$112.05	—	—
Qtr. 2 2025	—	—	5,000	\$91.43	\$125.39	—	—

Western Canadian Select Derivative Contracts (WCS)

Period	Bought Put		Collars		
	Volumes (bbls/d)	Average Price (CAD/bbl)	Volumes (bbls/d)	Average Bought Put (CAD/bbl)	Average Sold Call (CAD/bbl)
Qtr. 2 2024	2,700	\$(19.42)	1,000	\$(14.90)	\$(24.11)
Qtr. 3 2024	3,700	\$(17.87)	1,000	\$(14.90)	\$(24.11)
Qtr. 4 2024	2,000	\$(18.35)	1,000	\$(14.90)	\$(24.11)
Qtr. 1 2025	500	\$(18.76)	—	—	—
Qtr. 2 2025	500	\$(18.76)	—	—	—
Qtr. 3 2025	500	\$(18.76)	—	—	—
Qtr. 4 2025	500	\$(18.76)	—	—	—

Mixed Sweet Blend Derivative Contracts (MSW)

Period	Swaps	
	Volumes (bbls/d)	Average Price (CAD/bbl)
Qtr. 2 2024	4,000	\$(4.06)
Qtr. 3 2024	4,000	\$(4.06)
Qtr. 4 2024	4,000	\$(4.06)

Natural Gas Derivative Contracts

Period	NYMEX Collars			NYMEX - AECO Basis Swaps		AECO Swaps	
	Volumes (MMBtu/d)	Average Bought Put (CAD/MMBtu)	Average Sold Call (CAD/MMBtu)	Volumes (MMBtu/d)	Average Price (CAD/MMBtu)	Volumes (GJ/d)	Average Price (CAD/GJ)
Qtr. 2 2024	5,000	\$4.06	\$6.77	5,000	\$(1.54)	—	—
Qtr. 3 2024	5,000	\$4.06	\$6.77	5,000	\$(1.54)	—	—
Qtr. 4 2024	3,674	\$4.43	\$7.21	5,000	\$(1.57)	1,326	\$5.63
Qtr. 1 2025	3,000	\$4.74	\$7.59	5,000	\$(1.58)	2,000	\$5.63
Qtr. 2 2025	3,300	\$4.06	\$4.06	5,000	\$(1.42)	1,700	\$4.38
Qtr. 3 2025	3,300	\$4.06	\$4.74	5,000	\$(1.42)	1,700	\$4.38
Qtr. 4 2025	1,112	\$4.06	\$4.74	1,685	\$(1.42)	573	\$4.38

Foreign Currency Exchange Derivative Contracts

Type	Term	Notional Amount (USD)	Floor	Ceiling
Average Rate Collar	Jan 2024 - Dec 2024	\$10,000,000	1.3225	1.4040
Average Rate Collar	May 2024 - Dec 2024	\$5,000,000	1.3300	1.4100

Interest Rate Derivative Contracts

Type	Term	Notional Amount (CAD)	Surge Receives	Surge Pays	Fixed Rate Surge Pays
Fixed-to-Floating Rate Swap	Jul 2019 - Jun 2024	\$50,000,000	Floating Rate	Fixed Rate	1.7850%

CONTROLS AND PROCEDURES
Disclosure Controls and Procedures

Disclosure controls and procedures (“DC&P”), as defined in National Instrument 52-109 *Certification of Disclosure in Issuers’ Annual and Interim Filings*, are designed to provide reasonable assurance that information required to be disclosed by the Company in its annual filings, interim filings or other reports filed or submitted by it under securities legislation is recorded, processed, summarized and reported within the time periods specified in the securities legislation and include controls and procedures designed to ensure that information required to be disclosed by the Company in its annual filings, interim filings or other reports filed or submitted under securities legislation is accumulated and communicated to the Company’s management, including its certifying officers, as appropriate to allow timely decisions regarding required disclosure.

There were no changes in the Company's DC&P during the first quarter of 2024 that materially affected, or are reasonably likely to materially affect, the Company's DC&P.

Internal Controls Over Financial Reporting

Internal control over financial reporting ("ICFR"), as defined in National Instrument 52-109, includes those policies and procedures that:

1. pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect transactions and dispositions of assets of the Company;
2. are designed to provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles and that receipts and expenditures of the Company are being made in accordance with authorizations of management and Directors of Surge; and
3. are designed to provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

The Chief Executive Officer and Chief Financial Officer are responsible for designing internal controls over financial reporting or causing them to be designed under their supervision in order to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. The Company's Chief Executive Officer and Chief Financial Officer have designed, or caused to be designed under their supervision, disclosure controls and procedures to provide reasonable assurance that: (i) material information relating to the Company is made known to the Company's Chief Executive Officer and Chief Financial Officer by others, particularly during the period in which the annual filings are being prepared; and (ii) information required to be disclosed by the Company in its annual filings, interim filings or other reports filed or submitted by it under securities legislation is recorded, processed, summarized and reported within the time period specified in securities legislation.

The Committee of Sponsoring Organizations of the Treadway Commission ("COSO") 2013 framework provides the basis for management's design of internal controls over financial reporting. Management and the Board work to mitigate the risk of a material misstatement in financial reporting; however, a control system, no matter how well conceived or operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met and it should not be expected that the disclosure and internal control procedures will prevent all errors or fraud.

There were no changes in the Company's ICFR during the first quarter of 2024 that materially affected, or are reasonably likely to materially affect, the Company's ICFR.

CRITICAL ACCOUNTING ESTIMATES

The preparation of financial statements in accordance with IFRS requires management to make certain judgments and estimates. Due to the timing of when activities occur compared to the reporting of those activities, management must estimate and accrue operating results and capital spending. Changes in these judgments and estimates could have a material impact on our financial results and financial condition.

Reserves

Estimation of recoverable quantities of proved and probable reserves include estimates and assumptions regarding forecasted oil and gas commodity prices, exchange rates, discount rates, forecasted production, forecasted operating costs, royalty costs and future development costs for future cash flows as well as the interpretation of complex geological and geophysical models and data. Changes in reported reserves can affect the impairment of assets, the decommissioning obligations, the economic feasibility of exploration and evaluation assets and the amounts reported for depletion, depreciation and amortization of property, plant and equipment. These reserve estimates are undertaken by independent third party reserve evaluators, who work with information provided by the Company to establish reserve determinations in accordance with National Instrument 51-101 - Standards of Disclosure for Oil and Gas Activities.

Forecasted Oil and Gas Commodity Prices

Management's estimates of forecasted oil and gas commodity prices are critical as these prices are used to determine the carrying amount of PP&E, assess impairment and determine the change in fair value of financial contracts. Management's estimates of prices are based on the price forecast from our independent third party reserve evaluators and the current forward market.

Business Combinations

Management makes various assumptions in determining the fair values of any acquired company's assets and liabilities in a business combination. The most significant assumptions and judgments made relate to the estimation of the fair value of the oil and gas properties. To determine the fair value of these properties, we estimate (a) proved and probable oil and gas reserves in accordance with National Instrument 51-101 – Standards of Disclosure for Oil and Gas Activities and (b) forecasted oil and gas commodity prices.

Decommissioning Liability

Management calculates the decommissioning liability based on estimated costs to abandon and reclaim its net ownership interest in all wells and facilities and the estimated timing of the costs to be incurred in future periods. The fair value estimate is capitalized to PP&E as part of the cost of the related asset and amortized over its useful life. There are uncertainties related to decommissioning liabilities and the impact on the financial statements could be material as the eventual timing and costs for the obligations could differ from our estimates. Factors that could cause our estimates to differ include any changes to laws or regulations, reserve estimates, costs and technology.

Derivative Financial Instruments

Surge utilizes derivative financial instruments to manage its exposure to market risks relating to commodity prices, foreign currency exchange rates and interest rates. Fair values of derivative contracts fluctuate depending on the underlying estimate of future commodity prices, foreign currency exchange rates, interest rates and counterparty credit risk.

Stock-based Compensation

Management makes various assumptions in determining the value of stock-based compensation. This includes estimating the forfeiture rate, the expected volatility of the underlying security, interest rates and expected life.

Deferred Income Taxes

Management makes various assumptions in determining the deferred income tax provision, including (but not limited to) future tax rates, accessibility of tax pools and future cash flows.

Leases

The preparation of the financial statements in accordance with IFRS requires management to make judgments, estimates, and assumptions that affect the reported amount of assets, liabilities, income, and expenses. Actual results could differ significantly from these estimates. Key areas where management has made judgments, estimates, and assumptions related to the application of IFRS 16 include:

- Incremental borrowing rate: The Incremental borrowing rates are based on judgments including economic environment, term, currency, and the underlying risk inherent to the asset. The carrying balance of the right-of-use assets, lease obligations, and the resulting interest and depreciation expense, may differ due to changes in the market conditions and lease term.
- Lease term: Lease terms are based on assumptions regarding extension terms that allow for operational flexibility and future market conditions.

RISK FACTORS

Additional risk factors can be found under "Risk Factors" in the Company's AIF for the year ended December 31, 2023, which can be found on www.sedarplus.ca. Many risks are discussed below and in the AIF, but these risk factors should not be construed as exhaustive. There are numerous factors, both known and unknown, that could cause actual results or events to differ materially from forecast results.

Oil and natural gas operations involve many risks that even a combination of experience, knowledge and careful evaluation may not be able to overcome. The long-term commercial success of Surge depends on its ability to find, acquire, develop, and commercially produce oil and natural gas reserves. Without the continual addition of new reserves, any existing reserves Surge may have at any particular time and the production therefrom will decline over time as such existing reserves are exploited. A future increase in Surge's reserves will depend not only on the Company's ability to explore and develop any properties it may have from time to time, but also on its ability to select and acquire suitable producing properties or prospects. No assurance can be given that further commercial quantities of oil and natural gas will be discovered or acquired by Surge.

Surge's principal risks include finding and developing economic hydrocarbon reserves efficiently and being able to fund the capital program. The Company's need for capital is both short-term and long-term in nature. Short-term working capital will be required to finance accounts receivable, drilling deposits and other similar short-term assets, while the acquisition and development of oil and natural gas properties requires large amounts of long-term capital. Surge anticipates that future capital requirements will be funded through a combination of internal adjusted funds flow, debt and/or equity financing. There is no assurance that debt and equity financing will be available on terms acceptable to the Company to meet its capital requirements. If any components of the Company's business plan are missing, the Company may not be able to execute the entire business plan.

All phases of the oil and natural gas business present environmental risks and hazards and are subject to environmental regulation pursuant to a variety of federal, provincial, and local laws and regulations. Environmental legislation provides for, among other things, restrictions and prohibitions on spills, releases or emissions of various substances produced in association with oil and natural gas operations. The legislation also requires that wells and facility sites be operated, maintained, abandoned and reclaimed to the satisfaction of applicable regulatory authorities. Compliance with such legislation can require significant expenditures and a breach may result in the imposition of fines and penalties, some of which may be material. Environmental legislation is evolving in a manner expected to result in stricter standards and enforcement, larger fines and liability and potentially increased capital expenditures and operating costs. The discharge of oil, natural gas or other pollutants into the air, soil, or water may give rise to liabilities to governments and third parties and may require Surge's operating entities to incur costs to remedy such discharge. Although Surge believes that it is in material compliance with current applicable environmental regulations, no assurance can be given that environment laws will not result in a curtailment of production or a material increase in the costs of production, development or exploration activities or otherwise adversely affect Surge's financial condition, results of operations or prospects.

Surge's involvement in the exploration for and development of oil and natural gas properties may result in Surge becoming subject to liability for pollution, blowouts, property damage, personal injury or other hazards. Although, prior to drilling, Surge will obtain insurance in accordance with industry standards to address certain of these risks, such insurance has limitations on liability that may not be sufficient to cover the full extent of such liability. In addition, such risks may not, in all circumstances, be insurable or, in certain circumstances, Surge may elect not to obtain insurance to deal with specific risks due to the high premiums associated with such insurance or other reasons. The payment of such uninsured liabilities would reduce the funds available to Surge. The occurrence of a significant event that was not fully insured against, or the insolvency of the insurer of such event, could have a material adverse effect on Surge's financial position, results of operations or prospects and will reduce income otherwise used to fund operations.

The Company's financial performance and condition are substantially dependent on the prevailing prices of oil and natural gas which are unstable and subject to fluctuation. Fluctuations in oil or natural gas prices could have an adverse effect on the Company's operations and financial condition and the value and amount of its reserves. Prices for crude oil fluctuate in response to global supply of and demand for oil, market performance and uncertainty and a variety of other factors which are outside the control of the Company including, but not limited, to the world economy and the Organization of the Petroleum Exporting Countries' ability to adjust supply to world demand, government regulation, political stability and the availability of alternative fuel sources. Natural gas prices are influenced primarily by factors within North America, including North American supply and demand, economic performance, weather conditions and availability and pricing of alternative fuel sources.

Decreases in oil and natural gas prices typically result in a reduction of the Company's net production revenue and may change the economics of producing from some wells, which could result in a reduction in the volume of the Company's reserves. Any further substantial declines in the prices of crude oil or natural gas could also result in delay or cancellation of existing or future drilling, development or construction programs or the curtailment of production. All of these factors could result in a material decrease in the Company's net production revenue, cash flows and profitability causing a reduction in its oil and gas acquisition and development activities. In addition, bank borrowings available to the Company will in part be determined by the Company's borrowing base. A sustained material decline in prices from historical average prices could further reduce such borrowing base, therefore reducing the bank credit available and could require that a portion of its bank debt be repaid.

The Company utilizes financial derivatives contracts to manage market risk. All such transactions are conducted in accordance with the risk management policy that has been approved by the Board of Directors.

BOE PRESENTATION

All amounts are expressed in Canadian dollars unless otherwise noted. Oil, natural gas and natural gas liquids reserves and volumes are converted to a common unit of measure, referred to as a barrel of oil equivalent (boe), on the basis of 6,000 cubic feet of natural gas being equal to one barrel of oil. This conversion ratio is based on an energy equivalency conversion method, primarily applicable at the burner tip and does not necessarily represent a value equivalency at the wellhead. It should be noted that the use of boe might be misleading, particularly if used in isolation.

FORWARD-LOOKING STATEMENTS

This MD&A contains forward-looking statements. The use of any of the words "anticipate", "continue", "could", "estimate", "expect", "may", "will", "project", "should", "believe" and similar expressions are intended to identify forward-looking statements. These statements involve known and unknown risks, uncertainties and other factors that may cause actual results or events to differ materially from those anticipated in such forward-looking statements.

More particularly, this MD&A contains statements concerning: the Company's expectations and priorities for 2024 and beyond and its ability and position to achieve such priorities; the estimated recoverable amount of the Company's property, plant and equipment; forecast commodity prices; Surge's assets and the characteristics thereof; management's beliefs regarding the estimates of the future values for certain of the Company's assets and liabilities; future availability and borrowing capacity under the Company's outstanding loan agreements and any renewal thereof; debt repayment; payment of dividends and the amounts thereof; estimations in respect of reserves and decommissioning liabilities; the life of the Company's proved and probable reserves; fair value of forward contracts, swaps, options and costless collars entered into by the Company; expected payments and forfeiture rates of RSAs and PSAs granted under the Company's Stock Incentive Plan; estimated tax pools; the anticipated timing of production from the Company's Q1 2024 drilling program being completed and brought on stream; expectations with respect to its underlying decommissioning liabilities; the Company's plans for funding its future capital requirements; Surge's belief that in the current pricing environment there is an increased risk that lenders may decrease the amount available under the Company's credit facilities; the Company's strategy for managing commodity price, interest rate and foreign exchange volatility; and the ongoing assessment of management and the Board of market conditions.

The forward-looking statements are based on certain key expectations and assumptions made by Surge, including: expectations and assumptions concerning the performance of existing wells and success obtained in drilling new wells;

anticipated expenses; cash flow and capital expenditures; compliance with and application of regulatory and royalty regimes; prevailing commodity prices and economic conditions; recoverable and carrying value of certain assets; the impact of any new pandemic or epidemic and other international or geopolitical events, including government responses related thereto and their impact on global energy pricing, oil and gas industry exploration and development activity levels and production volumes; the financial assumptions used by Surge's reserve evaluators in assessing potential impairment of Surge assets; Surge's belief that the majority of cash flow's associated with its proved and probable reserves will be realized prior to the elimination of carbon based energy; the Company's belief in the uncertainty regarding the ultimate period in which global energy markets can transition from carbon based sources to alternative energy; management's expectations as to the cause of fluctuation in corporate royalty rates; management's beliefs regarding the estimates of the future values for certain of the Company's assets and liabilities; underlying causes of the fluctuations in Surge's revenue and net earnings from quarter to quarter; development and completion activities and the costs relating thereto; the performance of new wells; the successful implementation of waterflood programs; the availability of and performance of facilities and pipelines; the geological characteristics of Surge's properties and any acquired assets; the successful application of drilling, completion and seismic technology; the determination of decommissioning liabilities; the ability to obtain approval from syndicate to increase or maintain its credit facilities; prevailing weather conditions; exchange rates; licensing requirements; the impact of completed facilities on operating costs; that prevailing regulatory, tax and environmental laws and regulations apply or are introduced as expected, and the timing of such introduction; and the availability, costs of capital, labour and services, and the creditworthiness of industry partners.

Although Surge believes that the expectations and assumptions on which the forward-looking statements are based are reasonable, undue reliance should not be placed on the forward-looking statements because Surge can give no assurance that they will prove to be correct. Since forward-looking statements address future events and conditions, by their very nature they involve inherent risks and uncertainties. Actual results could differ materially from those currently anticipated due to a number of factors and risks. These include, but are not limited to, risks associated with the condition of the global economy, including trade, public health and other geopolitical risks (including the Russian invasion of Ukraine); risks associated with the oil and gas industry in general (e.g., operational risks in development, exploration and production; delays or changes in plans with respect to exploration or development projects or capital expenditures; inability of Surge to fund its future capital requirements; the uncertainty of reserve estimates; the uncertainty of estimates and projections relating to production, costs and expenses, and health, safety and environmental risks); commodity price and exchange rate fluctuations and constraint in the availability of services, adverse weather or break-up conditions; uncertainties resulting from potential delays or changes in plans with respect to exploration or development projects or capital expenditures; risks related to decommissioning liabilities including as a result of changes to laws or regulations, reserves estimates, costs and technology; failure to obtain the continued support of the lenders under Surge's current bank line; potential decrease in the available lending limits under Surge's bank line as a result of the syndicate's interpretation of the Company's reserves, commodity prices and decommissioning obligations; or the inability to obtain consent of lenders to increase or maintain the bank line. Certain of these risks are set out in more detail in this MD&A under the heading 'Risk Factors' herein and in Surge's AIF dated March 6, 2024 which has been filed on SEDAR+ and can be accessed at www.sedarplus.ca.

The forward-looking statements contained in this MD&A are made as of the date hereof and Surge undertakes no obligation to update publicly or revise any forward-looking statements or information, whether as a result of new information, future events or otherwise, unless so required by applicable securities laws.

NON-GAAP AND OTHER FINANCIAL MEASURES

Certain secondary financial measures in this document - namely, "adjusted funds flow", "adjusted funds flow per share", "net debt", "net operating expenses", "net operating expenses per boe", "operating netback", "operating netback per boe", and "adjusted funds flow per boe" are not prescribed by GAAP. These specified financial measures include non-GAAP financial measures and non-GAAP ratios, are not defined by IFRS and therefore are referred to as non-GAAP and other financial measures. These non-GAAP and other financial measures are included because management uses the information to analyze business performance, cash flow generated from the business, leverage and liquidity, resulting from the Company's principal business activities and it may be useful to investors on the same basis. None of these measures are used to enhance the Company's reported financial performance or position. The non-GAAP and other measures do not have a standardized meaning prescribed by IFRS and therefore are unlikely to be comparable to similar measures presented

by other issuers. They are common in the reports of other companies but may differ by definition and application. All non-GAAP and other financial measures used in this document are defined below.

Adjusted Funds Flow & Adjusted Funds Flow per Share

Adjusted funds flow is a non-GAAP financial measure. The Company adjusts cash flow from operating activities in calculating adjusted funds flow for changes in non-cash working capital, decommissioning expenditures and cashed settled transaction and other costs. Management believes the timing of collection, payment or incurrence of these items involves a high degree of discretion and as such may not be useful for evaluating Surge's cash flows.

Changes in non-cash working capital are a result of the timing of cash flows related to accounts receivable and accounts payable, which management believes reduces comparability between periods. Management views decommissioning expenditures predominately as a discretionary allocation of capital, with flexibility to determine the size and timing of decommissioning programs to achieve greater capital efficiencies and as such, costs may vary between periods. Transaction and other costs represent expenditures associated with property acquisitions and dispositions, debt restructuring and employee severance costs, which management believes do not reflect the ongoing cash flows of the business, and as such reduces comparability. Each of these expenditures, due to their nature, are not considered principal business activities and vary between periods, which management believes reduces comparability.

Adjusted funds flow per share is a non-GAAP ratio, calculated using the same weighted average basic and diluted shares used in calculating income (loss) per share.

The following table reconciles cash flow from operating activities to adjusted funds flow and adjusted funds flow per share:

(\$000s except per share)	Three Months Ended		
	Mar 31, 2024	Dec 31, 2023	Mar 31, 2023
Cash flow from operating activities	66,785	79,712	54,506
Change in non-cash working capital	(8,953)	(11,261)	5,445
Decommissioning expenditures	3,928	8,255	3,249
Cash settled transaction and other costs	727	295	131
Adjusted funds flow	\$ 62,487	\$ 77,001	\$ 63,331
Per share - basic	\$ 0.62	\$ 0.77	\$ 0.65

Net Debt

Net debt is a non-GAAP financial measure, calculated as bank debt, term debt, plus the liability component of the convertible debentures plus current assets, less current liabilities, however, excluding the fair value of financial contracts, decommissioning obligations, and lease and other obligations. This metric is used by management to analyze the level of debt in the Company including the impact of working capital, which varies with timing of settlement of these balances.

(\$000s)	As at		
	Mar 31, 2024	Dec 31, 2023	Mar 31, 2023
Accounts receivable	62,676	53,354	64,642
Prepaid expenses and deposits	5,525	5,355	4,340
Accounts payable and accrued liabilities	(98,715)	(85,390)	(89,094)
Dividends payable	(4,023)	(4,013)	(3,933)
Bank debt	(52,501)	(42,797)	(27,345)
Term debt	(170,675)	(178,731)	(247,724)
Convertible debentures	(38,211)	(37,848)	(32,803)
Total	(295,924)	(290,070)	(331,917)

Operating Netback & Adjusted Funds Flow per boe

Operating netback is a non-GAAP financial measure, calculated as petroleum and natural gas revenue and processing and other income, less royalties, realized gain (loss) on commodity and FX contracts, operating expenses, and transportation expenses. Operating netback per boe is a non-GAAP ratio, calculated as operating netback divided by total barrels of oil equivalent produced during a specific period of time. This metric is used by management to evaluate the Company's ability to generate cash margin on a unit of production basis.

Operating netback & adjusted funds flow are calculated on a per unit basis as follows:

(\$000s)	Three Months Ended		
	Mar 31, 2024	Dec 31, 2023	Mar 31, 2023
Petroleum and natural gas revenue	158,167	168,453	161,970
Processing income	2,504	1,734	2,534
Royalties	(30,144)	(31,235)	(29,042)
Realized gain (loss) on commodity and FX contracts	137	2,351	(1,995)
Operating expenses	(51,937)	(47,602)	(52,892)
Transportation expenses	(2,663)	(3,411)	(4,047)
Operating netback	76,064	90,290	76,528
G&A expense	(5,126)	(5,041)	(4,610)
Interest expense	(8,451)	(8,248)	(8,587)
Adjusted funds flow	62,487	77,001	63,331
Barrels of oil equivalent (boe)	2,266,221	2,304,615	2,262,361
Operating netback (\$ per boe)	\$ 33.56	\$ 39.18	\$ 33.82
Adjusted funds flow (\$ per boe)	\$ 27.57	\$ 33.41	\$ 27.98

Net Operating Expenses

Net operating expenses is a non-GAAP financial measure, determined by deducting processing income primarily generated by processing third party volumes at processing facilities where the Company has an ownership interest. It is common in the industry to earn third party processing revenue on facilities where the entity has a working interest in the infrastructure asset. Under IFRS, this source of funds is required to be reported as revenue. However, the Company's principal business is not that of a midstream entity whose activities are dedicated to earning processing and other infrastructure payments. Where the Company has excess capacity at one of its facilities, it will look to process third party volumes as a means to reduce the cost of operating/owning the facility. As such, third party processing revenue is netted against operating costs in the MD&A.